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Dr. J. Michael McQuade
Senior Vice President
Science & Technology

April 23, 2007

Jerry Marsden

Dear Jerry,

It gives me great pleasure to inform you that you have been selected to receive the 2006 UTC Senior Vice President's Special Award for UTRC. This award is given from time to time for exceptional performance that falls outside the normal scope of UTRC's Outstanding Achievement Awards. Your team's efforts were significant in creating an exciting new technology platform on which we may build many future projects and in gathering this team, not only from UTRC, but also from prestigious Universities across the United States. This highly successful effort brings considerable credit to both UTRC and UTC.

Dynamic Network Analysis for Robust Uncertainty Management

The team identified a UTC need in capability for the design of robust systems which involves networked dynamical systems subject to uncertainty. The team effectively leveraged academic partnerships in dynamical systems to build complex, multi-scale, and uncertain dynamic network capability and secured a large DARPA contract to fund the effort.

UTC will continue to depend on UTRC to contribute to its overall success by creating impact through innovation. I know that I can count on your best efforts to achieve this goal.

Congratulations and best wishes for the future.

Sincerely,

A handwritten signature in black ink that reads "J. Michael McQuade".